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OXC-5000
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22 May 1963

MEMORANDUM FOR : Assistant Director, Office of Special Activities

SUBJECT : Establishment by OEL of Defense Analysis Center

REFERENCE : a. Draft Memo from AD/OEL for AD/OSA and [redacted] DD/P, Dated 17 April 1963; Subject: "Defense Analysis Activity, Establishment of"
25X1A8b

b. Informal Comments of [redacted]
25X1A9a

c. Informal Comments by [redacted] on Draft Proposal
25X1A9a

25X1A9a
1. [redacted] has given me the bundle of papers beginning with the basic draft of 17 April by George Miller covering his proposal for the establishment of a so-called "Defense Analysis Activity". I gather from Mr. Miller's submission to us in draft form in advance that we are being called upon to comment on it in such a way as to minimize problems which would result were it
25X1A9a submitted in final form to you and [redacted] without such pre-consultation. My comments are along the following lines:

a. The survivability and vulnerability aspects of the OXCART
25X1A9a Program are growing daily. I understand that [redacted] of OSI has already indicated his requirement for a fair amount of working space
25X1D4a in order to properly display a detailed [redacted]
25X1D4a [redacted] situation pictorially. Certainly with our limited space in the Control Center in terms of display and working room, we cannot accommodate his requirement adequately on this floor. As I understand it, the quarters which OEL has recently obtained would be adequate for this purpose and therefore would offer us an apparent solution to this real problem. I would assume also that OEL could carry on other programs in the same space without being disrupted
25X1D4a by the [redacted] plot for the OXCART Program.

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b. Returning to Mr. Miller's paper of 17 April, I find it difficult to argue against the idea that a technical study group be established within OEL to provide OSA [redacted] with a continuing technical re-evaluation of the effectiveness of the defense electronics systems carried on each mission. In this context, if you concede this point, it would be difficult to argue that such a study group should not have the option of making recommendations to OSA regarding possible changes in tactics on given missions and advance suggestions regarding desired changes in the configuration of electronics systems. I think it is paramount, however, that OEL understand that tactical doctrine is the exclusive province of OSA and that the responsibility for making final judgments on new changes in the configurations of electronics systems is first of all a command responsibility of your organization rather than theirs. There is often an extremely fine line to be drawn between the role of "advisors" and those responsible for the operation of a weapons system.

25X1A8b

c. In paragraph 3 of Mr. Miller's memorandum, he makes the point that this Defensive Analysis Center would be the focal point for all information relating to the various defensive systems employed on airborne projects of this Agency. He is right when he says that there is a considerable dispersion of this information at the present time; however, I would take considerable exception to his statement that "it (the Center) would provide the technical direction to any contractors who might be used in support of the various programs." It seems to me that the primary responsibility of technical direction of contractors or technical monitoring rests with the Engineering Analysis Division of OSA, with such support from OEL as those in EAD feel appropriate. I do not feel, therefore, that we should agree to this point. I might also add that I take a dim view of the suggestion in the last sentence of paragraph 3 that "OSI, NSA, USAF, AFSS, and SAC would assist in manning this activity". I think that the last thing that we need at this moment is to have the kind of assistance that is implicit in that particular sentence.

d. With regard to paragraph 4 d., describing the responsibilities of the Defensive Analysis Activity, I would only state that based on experience there needs to be a further limitation expressed upon the

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amount of initiative which this new outfit would have in "providing follow-up technical liaison between contractor and logistics". You may recall in the case of our dealings with Lockheed on the one hand and Sanders Associates on the other, how confused we all became
25X1A9a because of the interjection into both companies of [redacted]
25X1A9a [redacted] who found it difficult to play the role of liaison officers without assuming some of the command prerogatives in the field. Again I say that I am not opposed in principle to technical liaison of the type described, but I believe it must be administered with care.

2. Finally, I wonder if the adoption of such a system as is proposed in Mr. Miller's 17 April draft memorandum may not considerably reduce the scope and responsibilities of the OSA Intelligence Division. Once again I do not intend to be bureaucratic in asking this question, but one of our distinct advantages historically has been our capability to support ourselves across the board in matters operational and administrative. If the Intelligence Division is no longer to be primarily responsible for the presentation of accurate and timely information on Radar Order of Battle, but is dependent upon an outside activity for this information, their responsibility is diluted by that much. The other question which comes to my mind is that if such a Center is established, is it not theoretically proper to regard this as an NRO asset which would also be available to service the requirements of satellite programs at such time as concrete programs are
25X1D4a engineered to provide for the greater invulnerability from [redacted]
countermeasures attempts. If you feel this whole thing needs further discussion,
25X1A9a I suggest we convene with Messrs. [redacted] and
25X1A9a [redacted] on the subject before communicating our views to the DD/R.

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[redacted]
Deputy Assistant Director
(Special Activities)

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